



FY2025 Financial Results Presentation

May15, 2025 SOURCENEXT CORPORATION 1.Highlights



1. Highlights

2. Business Update

3. Future Outlook

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3. Future Outlook

2.Business Update



Summary

- In the United States, sales of "POCKETALK" to educational institutions, medical facilities, public institutions, and other businesses expanded rapidly, resulting in a 1.1% (121 million) increase in revenue compared to the previous fiscal year.
- On the other hand, operating profit decreased by 53.2% (¥1.209 billion), mainly due to valuation losses on returned older models following the launch of "POCKETALK S2," as well as increased investments in organizational structure to support sales growth in the U.S. market.
- In addition, an impairment loss of 716 million was recorded on investment securities related to investments in partner companies.

Topics

- Release of the next-generation POCKETALK (PTS2) in October 2024, marking the first major model upgrade in five years.
- In the United States, gross profit margin improved significantly from 46% to 58% in the January–March 2025 period (compared to the same period of the previous year), driven by cost reductions, higher selling prices, and an increased share of software-related revenue.
- In February 2025, we launched a new service under the POCKETALK brand, "POCKETALK for Tour."

1.Highlights



Consolidated Income Statement for the Fiscal Year Ended March 2025 (YoY Comparison)

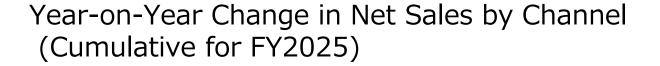
3. Future Outlook

(Unit: million yen)

	FY2024	FY2025	YoY			
	Full-Year	Full-Year Full-Year		Change Rate		
Net Sales	11,334	11,455	+121	+1.1%		
Operating Profit	▲ 2,271	▲3,480	▲ 1,209	▲53.2%		
Operating Profit Margin	▲ 20.0%	▲30.4%	-	▲10.4pt		
Ordinary Profit	▲ 2,239	▲3,925	▲ 1,686	▲75.3%		
Ordinary Profit Margin	▲ 19.8%	▲ 34.3%	-	▲14.5pt		
Net Profit	▲ 2,169	▲3,896	▲ 1,726	▲79.6%		
Net Profit Margin	▲ 19.1%	▲ 34.0%	-	▲14.9pt		

Note: Net profit attributable to parent company shareholders is used.

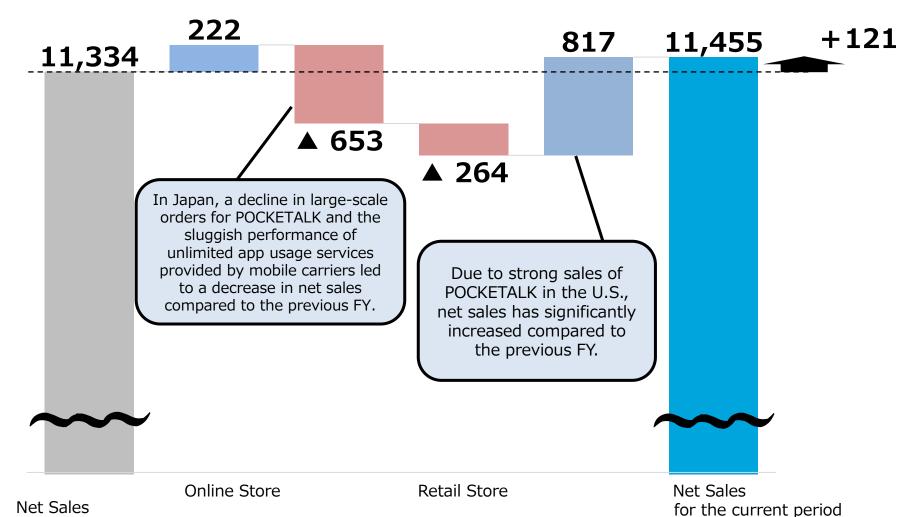
for the previous period



B to B

2.Business Update

(Unit : million yen)
Increase Decrease



Overseas



Change in Profit Before Tax (YoY / Cumulative for FY2025)

(Unit : million yen)

Increase Decrease

▲ 2,158

Increase in net sales due to strong sales of POCKETALK in the U.S.

121

Valuation losses of cost of goods sold related to the launch of new POCKETALK products, and investments in strengthening the organization for future sales and product enhancement

Impairment losses on investment securities in equitymethod affiliates and domestic/overseas partners

▲ 1,330

Profit Before Tax (Current Fiscal Year)

4,234

Fluctuation of sales

Change in Non-operating and Extraordinary Income/Loss

866

Changes in cost of goods sold and SG&A

6

▲2,076

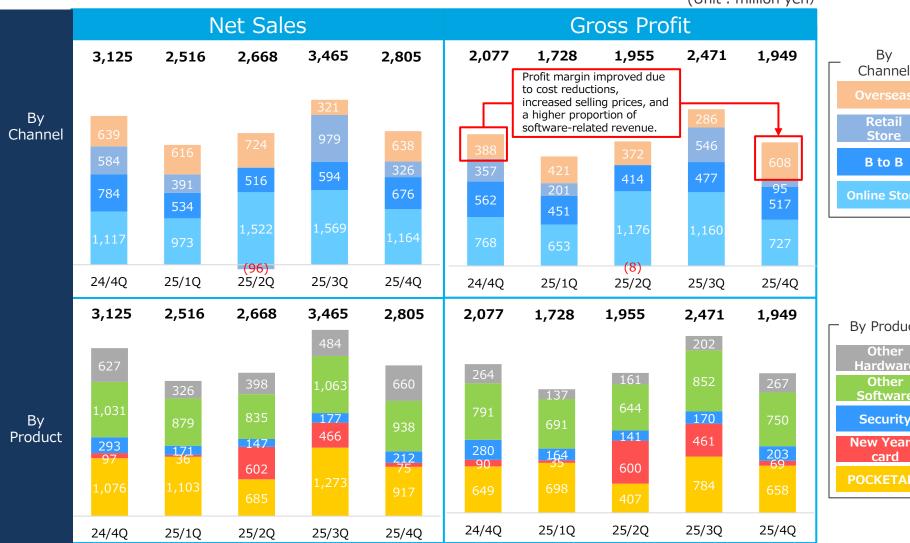
Profit Before Tax

(Previous Fiscal Year)



Quarterly Trends in Net Sales and Gross Profit

(Unit: million yen)

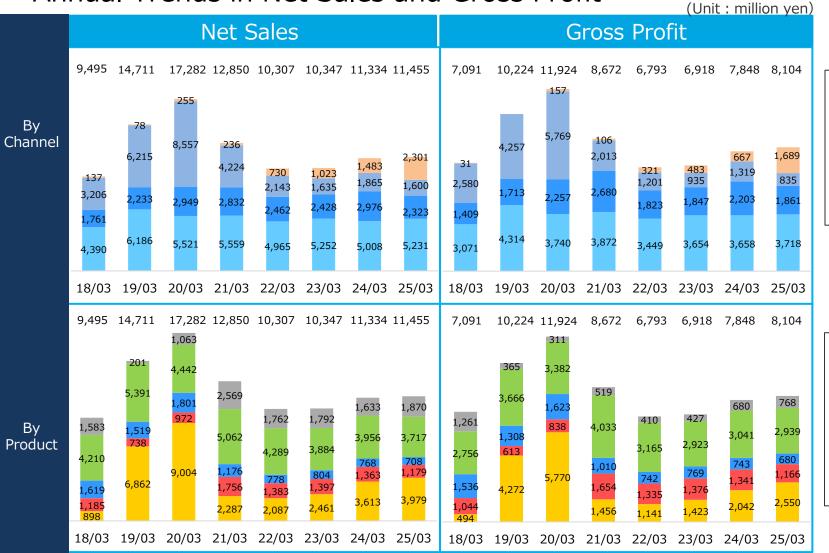


Online Store By Product Hardware **Software** Security New Year's **POCKETALK**

Note: The gross profit shown excludes common expenses such as development costs that cannot be directly attributed to each product or channel.



Annual Trends in Net Sales and Gross Profit



By
Channel
Overseas
Retail
Store
B to B
Online Store

By Product
Other

<u>Hardware</u> Other

Software

Security

New Year's

card

POCKETALK

Note: The gross profit shown excludes common expenses such as development costs that cannot be directly attributed to each product or channel.

Consolidated Balance Sheet

2.Business Update

(Unit: million yen)

	End of	End of	YoY		
	Mar 2024	Dec 2024	Amount of increase or decrease	Rate of increase or decrease	
Current Assets	8,762	11,342	+2,580	+29.4%	
Cash and Deposits	3,282	6,008	+2,726	+83.1%	
Merchandise and Finished Goods	2,494	2,646	+ 151	+6.1% ▲27.1% +2.4% ▲2.6%	
Fixed Assets	8,048	5,866 17,209 6,165	▲ 2,182		
Total Assets	16,811		+397 ▲163		
Current Liabilities	6,329				
Non-Current Liabilities	2,092	1,689	▲ 403	▲19.3%	
Net Assets	8,389	9,354	+964	+11.5%	
Equity Ratio	48.0%	43.4%	-	▲ 4.6pt	

Note: The equity ratio is calculated as (Net Assets - Subscription Rights to Shares - Non-controlling Interests) / Total Assets.

Fundraising activities led to an increase in both current assets and net assets.

1.Highlights

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2.Business Update

1) Business Update on POCKETALK



Consolidated Statement of Profit and Loss for POCKETALK Corp.

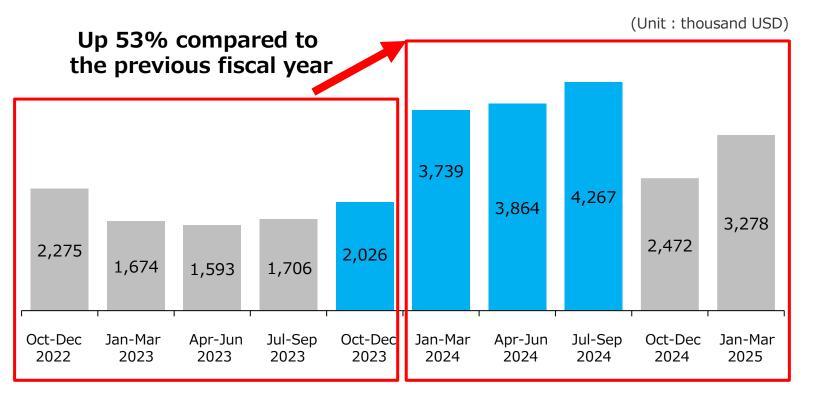
(Unit: million ven)

	(Offic. Hillion year)
	FY2025 (Full Year, ending March)
	(Full Teal, Chairing March)
Net Sales	4,213
Gross Profit	1,493
SGA	3,807
-Personal expenses	1,181
-Outsourcing expenses	811
-Advertising expenses	525
Operating Profit	▲ 2,313
Operating Profit Margin	▲ 54.9%

Personnel and outsourcing costs increased as part of upfront investments for business expansion and IPO preparation.

1. POCKETALK (Overseas)

Revenue Trends for POCKETALK in the U.S. Market



- Due to the impact of the presidential election, there was a temporary decline in purchases from October to December. However, orders recovered from January, resulting in a 32% increase compared to the previous quarter.
- On a year-over-year basis (April 2024 March 2025), orders grew significantly, showing a 53% increase.



1. POCKETALK (Overseas)

Enhancing the Organizational Structure in Europe



- Sales at the European base for January–March 2025 increased by 39% yearover-year.
- Strengthened organizational structure to roll out the successful U.S. B2B strategy across the European business.
- Expecting business growth in Europe by leveraging the U.S. as a success model.



Launched the Next-Generation AI Translator "POCKETALK S2" in October





Specifications of the Next-Generation AI Translator "POCKETALK S2"

3. Future Outlook





(Individual Model)

"POCKETALK S2" ¥36,300 (incl. tax) "POCKETALK S2 Plus" ¥39,930 (incl. tax)

(Business Model)

"POCKETALK S2" ¥66,000 (incl. tax) "POCKETALK S2 Plus" ¥72,600 (incl. tax)

- * SIM communication period: 3 years
- * They comes with "POCKETALK Analytics."



POCKETALK S2 (left)/POCKETALK S2 Plus (right)

Next-Generation AI Translator "POCKETALK S2"



2.Business Update

Supports use in over 170 **NEW** countries and regions.

Global unified model.







Significant Enhancement to Support 92 Languages

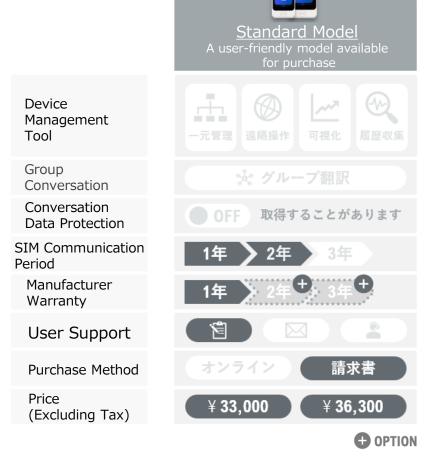
Available when and where you need it.

Covers virtually every language imaginable: 90 languages (voice & text) + 2 languages (text only)

1	Icelandic	17	Kazakh	33	Spanish (Spain)	49 Turkish	65	Hebrew	81 Romanian
2	Irish	18	Catalan	34	Spanish (Mexico)	50 Nepali	66	Persian	82 Russian
3	Azerbaijani	19	Galician	35	Spanish (United States)	51 Norwegian	67	Bengali	83 English (United Kingdom)
4	Afrikaans	20	Kannada	36	Slovak	52 Haitian Creole	68	Polish	84 English (India)
5	Amharic	21	Greek	37	Slovenian	53 Pashto	69	Bosnian	85 English (Australia)
6	Arabic	22	Gujarati	38	Swahili	54 Basque	70	Portuguese (Brazil)	86 English (Philippines)
7	Albanian	23	Khmer	39	Sundanese	55 Hungarian	71	Portuguese (Portugal)	87 English (United States)
8	Armenian	24	Georgian	40	Serbian	56 Punjabi	72	Macedonian	88 Korean
9	Italian	25	Croatian	41	Somali	57 Burmese (Myanmar)	73	Marathi	89 Cantonese
10	Indonesian	26	Xhosa	42	Thai	58 Hindi	74	Malayalam	90 Chinese (Simplified)
11	Welsh	27	Javanese	43	Tamil	59 Filipino (Tagalog)	75	Maltese	91 Chinese (Traditional)
12	Ukrainian	28	Sinhala	44	Dari	60 Finnish	76	Malay	92 Japanese
13	Uzbek	29	Swedish	45	Czech	61 French (Canada)	77	Mongolian	
14	Urdu	30	Zulu	46	Telugu	62 French (France)	78	Lao	
15	Estonian	31	Spanish (Argentina)	47	Danish	63 Bulgarian	79	Latvian	
16	Dutch	32	Spanish (Colombia)	48	German	64 Vietnamese	80	Lithuanian	



A Diverse Lineup Tailored to Various Needs









Adopted by Over 10,000 Companies Across a Wide Range of Industries













2. Business Update





4. Supplementary

Materials



Transportation Services

Travel

Sightseeing

Amusement



Participating as a Supplier Sponsor for the Signature Pavilion "Playground of Life: Jellyfish Pavilion" at the Expo 2025 Osaka, Kansai, Japan.





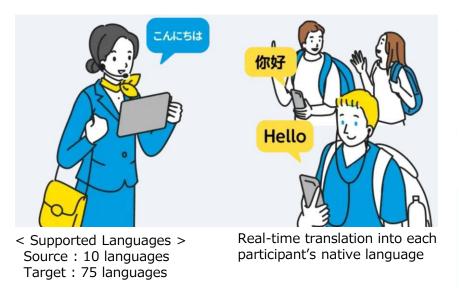


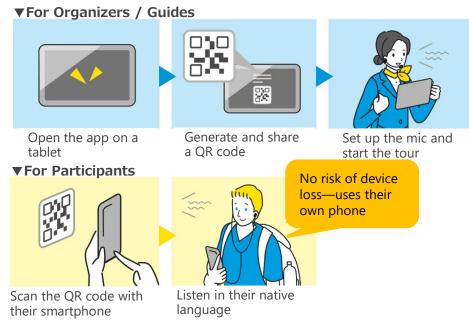
With the aim of connecting the world through learning and play, we are supporting smooth communication among people meeting at Expo 2025 Osaka, Kansai through POCKETALK, contributing to the creation of a space where diverse cultures can come together.



Launched POCKETALK for Tour – February 2025

An AI interpretation service designed for the tourism industry. Provides real-time translation of Japanese spoken by tour guides into the native languages of tour participants, and delivers the translated content directly to their smartphones.

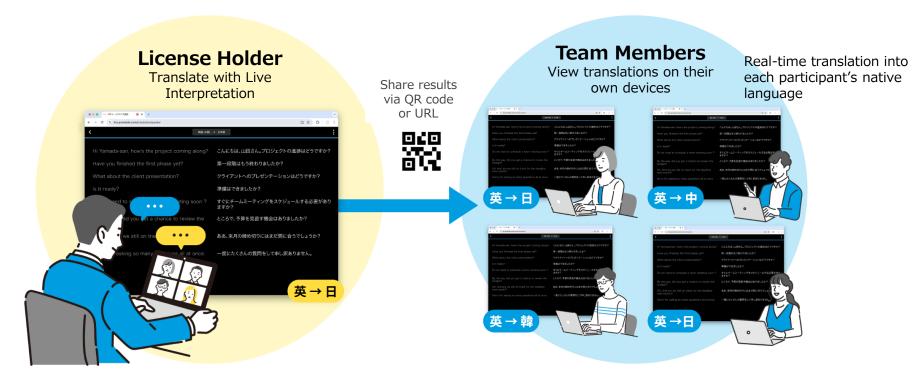




- •No app installation required for guides or participants easy to use, even for first-timers
- •Supports smooth communication, enhancing both the growth of Japan's tourism industry and visitor satisfaction, while adapting to diverse tour needs

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Launched "POCKETALK Live Interpretation" Team Plan – March 2025 New sharing feature enables truly "inclusive meeting"



- •By using the sharing feature, interpretation results can be shared with meeting participants using a single license.
- •All participants can view the translations simultaneously, enabling smoother communication in multilingual meetings. Copyright© SOURCENEXT CORPORATION All rights reserved. 23



Officially Launched "POCKETALK for School" – March 2025

An Online Interpretation Service for Educational Institutions Enhancing Lessons and School Life



Real-time, simultaneous translation into each student's native language

Teacher

Speaks in Japanese using a microphone; speech is interpreted and shared with students

Students

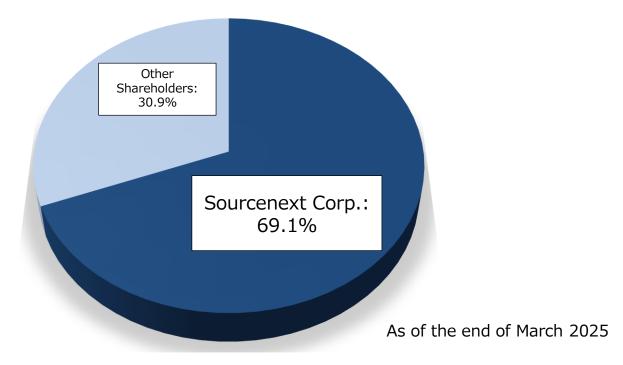
View and listen to translations in their native language on their own devices; supports multiple users and 74 languages

- ·A browser-based AI interpretation service that eliminates language barriers and helps create an inclusive classroom environment where all students can participate with confidence. (Compatible with GIGA School devices)
- ·Adopted by the Kobe City Board of Education to support native language learning for non-Japanese students, enabling safe, secure, and high-quality education.

1.Highlights

Shareholding Policy

Shareholding Structure of POCKETALK Corp.



We plan to hold majority of shares in POCKETALK Corp. even after its public listing.

1. Highlights

Listing of POCKETALK Corp. (1/2)

Purpose:

- To further develop products and strengthen sales in the global market.
- To secure human resources.

Usage of Proceeds from Share Sales: Allocated for new product and service development, marketing, and financial strengthening.



Listing of POCKETALK Corp. (2/2)

Reasons for Maintaining Majority Ownership:

- To ensure autonomy and independence of POCKETALK Corp. while maintaining majority ownership, which allows Sourcenext Group to reflect business growth in consolidated financial results.
- This approach aims to maximize the corporate value of the Sourcenext Group by enhancing market value and social credibility of its subsidiary.

2. Business Update

2) Business Updates on Sourcenext

Sourcenext

Sourcenext Business Full-Year Policy

1 Integrating AI functions into almost all main products.

3. Future Outlook

- 2 Discovering new products in growth markets.
- ③ Expanding subscription-based services.



Sourcenext

-①Incorporated AI-powered features into almost all main products.

2. Business Update

Launched "BirdieTalk," an Interactive Golf AI Device, in September 2024

An "AI × IoT" Product Combining Our Proven Voice Recognition Technology with the Latest GPT Capabilities













Selected as No.1 in Nikkei Trendy's "2025 Hit Prediction Ranking" Shoulder-worn private AI devices, including BirdieTalk, ranked first.

4. Supplementary

Materials



Sourcenext

1.Highlights

-①Incorporated AI-powered features into almost all main products.

AI Transcription Tool "AutoMemo" Integrations with "kintone"



- Users can output meeting minutes automatically transcribed by AutoMemo to the kintone app. Recorded files, transcription results, and automatically summarized data can be easily reviewed through shared links.
- This integration streamlines the process of recording information into kintone, making internal management even more efficient.

Sourcenext

1.Highlights

-①Incorporated AI-powered features into almost all main products.

AI Offline Translation Software "AI Honkaku-Honyaku" Launched in November 2024



- Highly accurate translations (comparable even to Google Translate) made available without the need of internet connectivity.
- Offline document translation services are in high demand especially among corporations, due to security and privacy concerns such as data breaches that could come from online translations.

Sourcenext

1.Highlights

-①Incorporated AI-powered features into almost all main products.

First Addition of AI-Driven Design Proposal Service in the "Fudemame," "Fudeo," and "Atena Shokunin" New Year's Card Software Series



- When users provide previously created New Year's card designs or preferred design images, AI selects recommended designs from 450,000 illustrations and templates.
- This feature makes searching for a preferred New Year's card more enjoyable and simplifies the card creation process.







2. Sourcenext

-①Incorporated AI-powered features into almost all main products.

Other AI-Powered Products





We plan to continue adding AI-powered products in the future.



2. Sourcenext

-①Incorporated AI-powered features into almost all main products.

Overview of SOURCENEXT AI Lab

We established a R&D team called SOURCENEXT AI Lab, dedicated to pursuing high-performance and user-friendly AI, driving AI-related development.

Organizational Structure

The specialized team, including foreign staff, proficient in various AI fields.

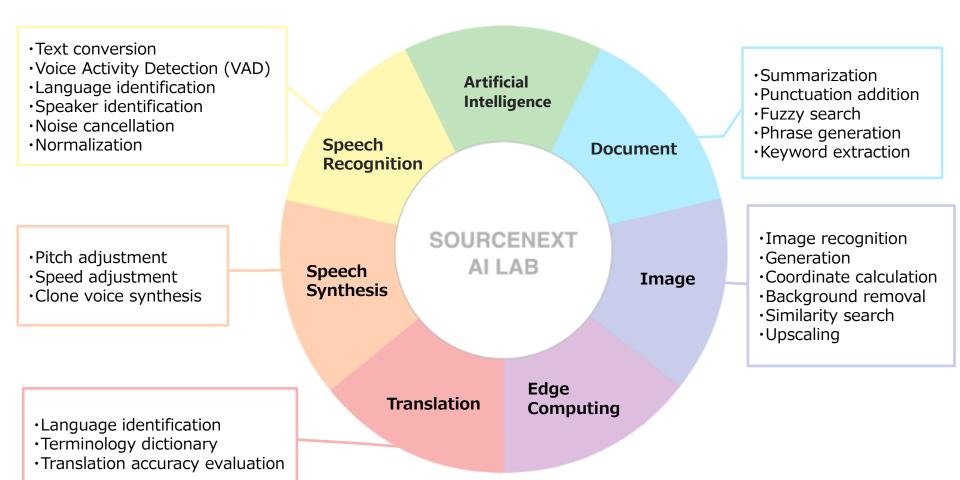
Content

AI from around the world, conducting additional training and prototype development.

2. Sourcenext

-①Incorporated AI-powered features into almost all main products.

The AI fields covered by the AI lab



-①Incorporated AI-powered features into almost all main products.

Future Focus Areas

Offline Al for Computers

2024 was the First Year of AI PCs

Due to the efforts of Microsoft and Intel, many PCs equipped with NPUs (Neural Processing Units) dedicated to AI processing (AI PCs) were introduced in 2024.



In the future, environments where AI can be utilized offline are expected to increase.

<Key Needs>

Cases Handling Confidential and Personal Information

Government Agencies, Professional Services, and Many Departments of General Companies



Cases Where Internet Connection is Not Available

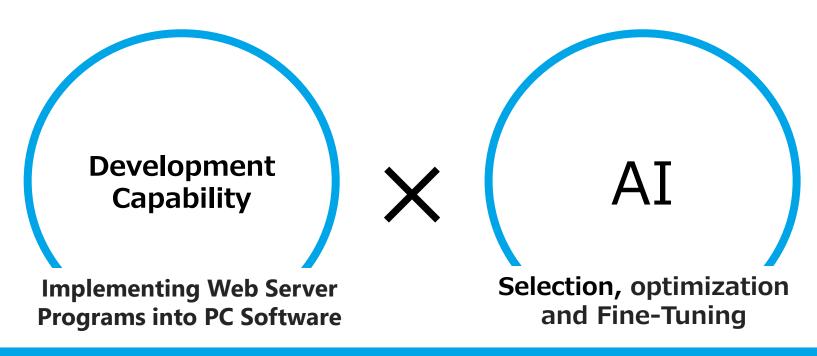
Places with No Signal or Where Connection is Prohibited





-①Incorporated AI-powered features into almost all main products.

Strengths of SOURCENEXT



Able to Develop AI Products that Can Operate on Standard PC CPUs

Continue to provide advanced AI technology in easy-to-understand products to increase revenue.

-2 Discovering New Products in Growing Markets

Launched "Backbone One" Smartphone Gaming Controller in June



- As the exclusive general agent in Japan, we began distribution through various sales channels, achieving strong sales from the outset.
- During the December 2024 sales season, in-store sales events were held at electronics retailers, allowing many customers to experience the products.



-2 Discovering New Products in Growing Markets

Launched "Pebblebee" Smart Tag in December

3. Future Outlook



- Smart tags from PB Inc. (USA), a pioneer in the smart tracking industry, have quickly become a trusted brand worldwide.
- The world's first to support both Apple's 'Find My' and Google's 'Find My' Device' (According to PB Inc.)
- Sales have been strong since the initial launch, and with the expansion of the lineup in January 2025, further sales growth is expected.

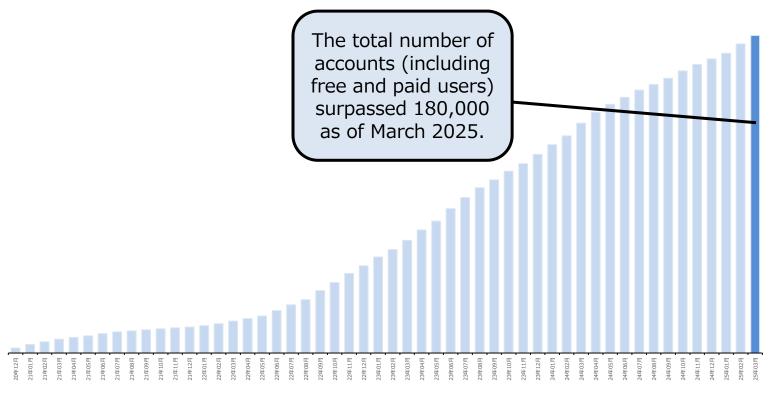
1.Highlights

-3 Expansion of Subscription-Based Services

Cumulative Number of Accounts for "AutoMemo" Exceeded 180,000 as of March 2025

3. Future Outlook

*including free and paid users



With the introduction of various new key functions such as the kintone integration, the number of paid users has continued to steadily increase.



-3 Expansion of Subscription-Based Services

New Year's Card Software

Although the recent postcard market has been on a downtrend, the implementation of automatic billing and other measures have ensured stable revenue, successfully turning it into a cash cow. (Unit: million yen)

	Perfor		
	FY2024 Full-Year	FY2025 Full-Year	YoY
Sales	1,363	1,179	86.6%
Gross profit	1,341	1,166	87.0%

Reference: Number of New Year's cards issued 1.44 billion in 2024 \rightarrow 1.07 billion in 2025 (YoY 74.3%)

Source: Prepared by the company based on data from Japan Post Co., Ltd.





-3 Expansion of Subscription-Based Services

Expansion of Subscription-Based Services to Build a Stable Business Foundation









おすすめ





	文字起こしのみ お試しプラン	スタン	学起こしのみ ·ダードプラン 自動更新	文字起こし+要約 プレミアムプラン 自動更新			
		月払い	年払い	月払い	年払い		
料金(稅込)	無料	1,480円/月	1,280円/月 15,360円/年(一括)	2,480円/月	1,980円/月 23,760円/年(一括)		
文字起こし 時間	1時間/月	3	0時間/月	30時間/月			
要約回数	なし お試し一回	á	なし お試し一回	10回/月			
お支払い 方法	-		オートメモから: オートメモ Appから:App S	クレジットカード Store、Google Playス	トアで		



-Additional Topics

Contributing to Regional Revitalization (Selected as a Return Gift for the Furusato Nozei Program)

3. Future Outlook





















- A total of 24 of our products have been selected as return gifts for the Furusato Nozei (Hometown Tax Donation) program in Sapporo, Hokkaido and Higashimatsuyama, Saitama—locations of our development and manufacturing partners.
- Contributing to regional revitalization through increased tax donations. We plan to further expand this initiative.

2. Sourcenext -Additional Topics

1.Highlights

Expansion of ISO/IEC 27001 Certification Scope for Our Information Security Management System (ISMS)



ISO/IEC 27001:2022 / JIS Q 27001:2023

- With the growing demand for our products such as "Ikinari PDF" and "AutoMemo," driven by the acceleration of digital transformation (DX) in the corporate sector, we have seen an increase in inquiries from corporate clients regarding data security and our information protection framework.
- To ensure our customers can use our products and services with confidence, and to further enhance the reliability of our offerings, we have strengthened our internal systems to prepare for expanding the scope of our ISO/IEC 27001 certification.



Capital Raising Through Issuance of Stock Acquisition Rights Announced on October 2 (1/4)

The Significance of This Fund Raising

The capital raised through this equity financing will be used to develop new products and acquire intellectual property (IP) to create "the next standard" following POCKETALK.



2.Business Update



2. Sourcenext

Capital Raising Through Issuance of Stock Acquisition Rights Announced on October 2 (2/4)

Use of Proceeds:

This stock acquisition rights differs from MS warrants in that the exercise price for each rights is set higher than the initial stock price, making it a scheme where fund raising is only realized if the stock price increases.

Use of funds	Amount (Unit: billion yen)	Scheduled time of expenditure
IP acquisition and M&A-related expenses	2.5	Oct 2024 – Oct 2027
Development of new products focusing on the application of AI technology	1.0	Oct 2024 – Oct 2027
Advertising and working capital for the launch of new AI technology-based products	2.5	Oct 2024 – Oct 2027

1.Highlights

Capital Raising Through Issuance of Stock Acquisition Rights Announced on October 2 (3/4) Overview of Stock Acquisition Rights:

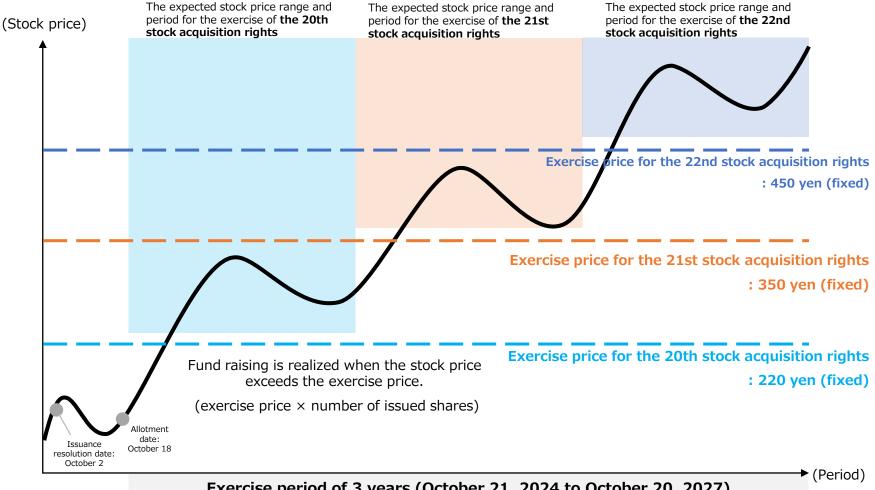
3.Future Outlook

		20th Stock Acquisition Rights	21st Stock Acquisition Rights	22nd Stock Acquisition Rights							
Issuance Me	ethod	Third-party allotment to UBS AG London Branch									
Allotment D	ate		October 18, 2024								
	Exercise Period	October 21, 2024 to October 20, 2027 (3 years)									
	Estimated Fund	2.5 billion yen	1.5 billion yen								
	Raising Amount		Total of 6.0 billion yen								
Issuance Summary	Number of Stock Acquisition Rights	113,637	57,143	33,334							
	Number of	11,363,700	5,714,300	3,333,400							
	Potential Shares to be Issued	(8.3% of the total number of shares outstanding)	(4.2% of the total number of shares outstanding)	(2.4% of the total number of shares outstanding)							
		220 yen	350 yen	450 yen							
Exercise Price	Exercise Price	(108% of the closing price on the day before the issuance resolution)	(172% of the closing price on the day before the issuance resolution)	(222% of the closing price on the day before the issuance resolution)							
	Reset of Exercise Price	None									
	Exercise Order Clause	_	age trading volume usiness davs.								
Others	Exercise Suspension Clause	between the past 1 month or 3 months over 20 business days. Company may designate a period which warrant is restricted from exercising.									
	Transfer Restrictions	The stock acquisition rights cannot be transferred to a third party without the approval of the company's Board of Directors.									
Use of Proce	eeds	Funds for IP acquisition and M&A-related activities (2.5 billion yen), development of new products focusing on AI technology applications (1.0 billion yen), and advertising and working capital related to the launch of new products focusing on AI technology applications (2.5 billion yen).									



Capital Raising Through Issuance of Stock Acquisition Rights Announced on October 2 (4/4)

Unlike MS warrants, each exercise price is set higher than the reference stock price, and the fund raising is only realized if the stock price increases.



Exercise period of 3 years (October 21, 2024 to October 20, 2027)

The above stock price trend graph is an illustration and not a forecast of our stock price trend, nor does it guarantee that the stock price will move as shown. The exercise requests for the stock acquisition rights will be made by the planned allottee based on market trends and other factors and may not necessarily be made as depicted in the illustration above.

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- 1. Highlights
- 2. Business Update

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4. Supplementary Materials



Change in Fiscal Year-End

We plan to change our fiscal year-end from March to December, subject to approval at the Annual General Meeting of Shareholders scheduled for June 20, 2025.

Previously, our group companies had differing fiscal year-ends. By aligning our fiscal year with the global standard, we aim to unify our reporting period and enhance operational efficiency through timely and appropriate information disclosure to stakeholders, including those overseas.

As a result, for the fiscal year ending December 2025, our accounting period will be a transitional nine-month term from April 1 to December 31, 2025.

1.Highlights

Future Outlook

3. Future Outlook

We are seeing significant changes in the sales performance of "POCKETALK" due to the recovery of inbound demand and the rapid sales growth in the U.S. market.

However, given the uncertainties caused by factors such as U.S. trade policies, potential trade friction, and foreign exchange fluctuations, it remains difficult to provide a highly accurate earnings forecast.

As such, we will continue to withhold the consolidated earnings forecast for the fiscal year ending December 2025.

Initiatives for Each Business in the FY2025

Implementing the following initiatives to maximize revenue.



POCKETALK Business:

Aiming for a significant improvement in gross profit margin through the launch of the next-generation device (PTS2), with lower production costs and higher sales prices, as well as expanded adoption of the subscription model to further increase revenue.

The U.S.:

- 1. Expanding sales in the education sector and add medical, public safety, government, and logistics sectors as key pillars.
- 2. Actively leveraging distributors.
- 3. Promoting the sale of Ventana (with analysis and management console functions) and subscription services.

Japan:

- 1. Expanding corporate sales for the PTS2 business model and subscription model.
- 2. Promoting sales aligned with customer needs for software such as POCKETALK Live Interpretation and POCKETALK Conference (e.g., POCKETALK for School, for Tour, etc.)
- 3. Establishing winning strategies for Europe and Asia by identifying targeted industries, use cases, and compelling value stories.



Launched POCKETALK at 20 Stores of True Corporation, Thailand's Largest Mobile Operator, in April 2025

3.Future Outlook

Kicking Off in Thailand: Expanding into the Asian Market as a Core Growth Initiative







With Thailand being a major tourist destination attracting a large number of international visitors, the demand for multilingual communication tools within the country is high. In addition to individual users, POCKETALK is also targeting the corporate sector by supporting businesses that serve tourists.

Initiatives for Each Business in the FY2025

3.Future Outlook

Implementing the following initiatives to maximize revenue.

<u>Sourcenext Business (excluding POCKETALK):</u>

- (1) Capturing the Demand Surge from the Migration to Windows 11
- ②Identifying New Products in High-Growth Markets
- ③Achieving Sustainable Revenue through AI-Driven Products

Expansion of Software Sales Driven by DX Promotion and the Transition to Windows 11

•In Japan, the ongoing promotion of digital transformation (DX) is contributing to increased demand for PDF editing software, particularly "Ikinari PDF." This growth trend is expected to continue.

•In October 2025, Microsoft will end support for Windows 10. As a result, demand for PC operating system upgrades and replacements is rising among both corporate and individual users, leading to continued growth in software sales.



We Source What's Next.

- 1. Highlights
- 2. Business Update

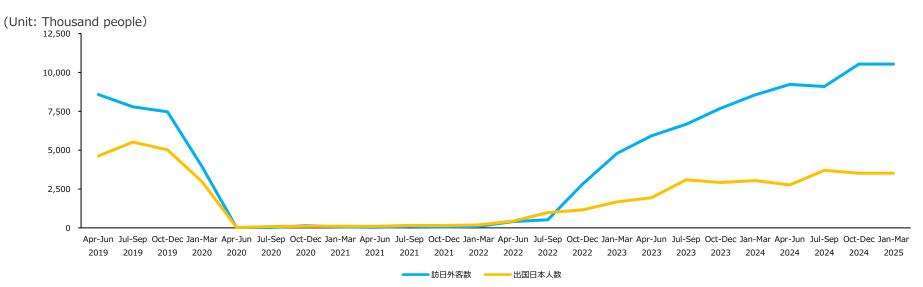
3. Future Outlook

4. Supplementary Materials

Number of inbound foreign visitors and number of outbound Japanese travelers

(Unit : People	e)	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
訪日外客数	2017年	2,295,668	2,035,771	2,205,664	2,578,970	2,294,717	2,346,442	2,681,518	2,477,428	2,280,406	2,595,148	2,378,079	2,521,262
	2018年	2,501,409	2,509,297	2,607,956	2,900,718	2,675,052	2,704,631	2,832,040	2,578,021	2,159,595	2,640,610	2,450,751	2,631,776
	2019年	2,689,339	2,604,322	2,760,136	2,926,685	2,773,091	2,880,041	2,991,189	2,520,134	2,272,883	2,496,568	2,441,274	2,526,387
	2020年	2,661,022	1,085,147	193,658	2,917	1,663	2,565	3,782	8,658	13,684	27,386	56,673	58,673
	2021年	46,522	7,355	12,276	10,853	10,035	9,251	51,055	25,916	17,720	22,113	20,682	12,084
	2022年	17,766	16,719	66,121	139,548	147,046	120,430	144,578	169,902	206,641	498,646	934,599	1,370,000
	2023年	1,497,472	1,475,455	1,817,616	1,949,236	1,899,176	2,073,441	2,320,694	2,157,190	2,184,442	2,516,623	2,440,890	2,734,115
	2024年	2,688,478	2,788,224	3,081,781	3,043,003	3,040,294	3,140,642	3,292,602	2,933,381	2,872,487	3,312,193	3,187,000	3,489,800
	2025年	3,781,629	3,258,100	3,497,600	0	0	0	0	0	0	0	0	0

(Unit : People	e)	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
出国日本人数	2017年	1,295,059	1,493,399	1,745,412	1,234,921	1,317,742	1,336,169	1,480,718	1,888,071	1,622,694	1,459,083	1,546,985	1,469,039
	2018年	1,423,727	1,390,518	1,807,063	1,356,679	1,383,847	1,421,649	1,557,980	2,033,435	1,630,088	1,646,230	1,673,473	1,629,345
	2019年	1,452,157	1,534,792	1,929,915	1,666,546	1,437,929	1,520,993	1,659,166	2,109,568	1,751,477	1,663,474	1,642,333	1,712,319
	2020年	1,380,762	1,316,820	272,697	3,915	5,539	10,663	20,295	37,137	31,606	31,049	30,703	33,033
	2021年	48,691	24,807	28,896	35,905	30,121	30,666	43,184	66,051	52,366	50,841	51,774	48,942
	2022年	74,982	46,932	70,678	129,168	134,013	171,529	277,945	386,412	319,165	349,557	379,196	432,057
	2023年	443,105	537,705	694,292	560,183	675,603	703,259	891,615	1,200,930	1,004,730	937,715	1,027,110	947,911
	2024年	838,581	978,884	1,219,789	888,767	941,710	930,229	1,048,823	1,437,126	1,212,545	1,148,502	1,175,116	1,187,200
	2025年	912,298	1,181,062	1,423,400	0	0	0	0	0	0	0	0	0



Source: Prepared by the company based on data from the Japan National Tourism Organization (JNTO)



Q&A Regarding the Issuance of Stock Acquisition Rights (1/2)

	Questions	Answers
1.	What are stock acquisition rights?	Stock acquisition rights are rights that allow the holder to receive shares of the issuing company upon exercising these rights. When UBS AG London Branch, the planned allottee of these stock acquisition rights, exercises them, the company receives payment equivalent to the exercise price and issues common shares to UBS AG London Branch. This process enables the company to raise funds and strengthen its capital base.
2.	What is the reason for choosing this scheme?	 We considered various financing methods, including both equity-based and debt-based approaches. We concluded that this is the optimal fund raising method at present, meeting our financial needs while taking into account the interests of existing shareholders. By setting the exercise price higher than the stock price on the day before the issuance resolution, we aim to minimize the dilution of the stock value for existing shareholders. Through the establishment of exercise designation and suspension clauses, we have a certain degree of control over the timing of fund raising. The maximum dilution is fixed. By setting acquisition clauses, the company can cancel the fund raising without incurring additional costs if it becomes unnecessary.
3.	What are the disadvantages of this scheme?	 At the time of issuing stock acquisition rights, the amount of funds raised is limited. If the stock price does not reach the exercise price, there is a possibility that the rights will not be exercised, which could result in an inability to raise funds or a decrease in the fund raising amount compared to initial expectations. If the planned allottee sells the shares acquired through the exercise of rights, it could lead to a decline in the stock price. However, it is reasonably assumed that the allottee has an incentive to avoid a drop in the company's stock price in order to facilitate the sale of shares acquired through the exercise of these rights in the market even after such sales.
4.	Will stock lending or short selling be conducted?	We have confirmed with UBS AG London Branch, the planned allottee, that they will not engage in stock lending for the purpose of short selling related to this matter, except for sales conducted within the number of shares acquired through the exercise of these stock acquisition rights.

Q&A Regarding the Issuance of Stock Acquisition Rights (2/2)

2.Business Update

	Questions	Answers
5.	What is the scale of stock dilution?	If all of these stock acquisition rights are exercised, the total number of shares issued will be 20,411,400 shares (equivalent to 204,114 voting rights). Using the company's total number of shares outstanding as of March 31, 2024, which is 136,358,300 shares (equivalent to 1,355,094 voting rights), the dilution rate amounts to 14.97% (15.06% in terms of the proportion of total voting rights).
6.	What is the reason for selecting UBS AG London Branch as the allottee?	In implementing this fund raising, we received proposals for various fund raising methods from multiple securities firms. We determined that the fund raising method proposed by UBS Securities Co., Ltd. best met our financing needs, aiming to raise funds according to the demand while minimizing the temporary impact on the stock price. Additionally, UBS Group has extensive experience in purchasing stock acquisition rights, possesses a wide range of financial products, including those that fulfill our needs, and proposed comprehensive services that include IR support with investors after the issuance of these rights. Taking these factors into account, we decided on UBS AG London Branch as the planned allottee.
7.	What is the impact on business performance?	We recognize that the impact of this fund raising on the consolidated financial performance of our group for the fiscal year ending March 2025 is minimal. However, as this funding will be effectively invested to establish a stronger business foundation within our group, we expect it to contribute to performance growth from the fiscal year ending March 2026 and support the achievement of our medium-term plans.
8.	What is the impact on the company if the stock price does not reach the exercise price during the exercise period, resulting in an inability to raise funds?	This fund raising is intended to accelerate our company's growth by allocating funds for IP acquisition and M&A activities, the development of additional new products centered on AI technology applications, and related advertising and working capital. Even if this fund raising is not executed, the development and rollout of new products will continue as before, so it will not impede current business operations or compromise stability.





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